Budget Review Process

- December – February – Budget & Forecast Development
- March 6\textsuperscript{th} – Finance Committee Review of Budget & Financial Forecast
- **March 20\textsuperscript{th} – Budget Workshop**
- March 27\textsuperscript{th} – Tentative Budget Review
- April 10\textsuperscript{th} – Public Hearing & Final Budget
Workshop Overview

- Overall Village Financial Picture
- 2017 Financial Forecast
- FY 16/17 Performance
- FY 17/18 Budget Overview
- Major Budget Decisions
- Executive Session
- Motion: Budget Recommendation
Overall financial position continues to be strong

FY 2017-2018 is a balanced budget

Some decline in certain General Fund revenues

Zero Based Budgeting Approach
- General Fund budget to budget – up $106,370 – first year over year increase in 3 years
- Water & Sewer Fund includes LM transition
  - CLCJAWA Water Purchase - $782,100
  - System Improvements Debt - $1,020,327

Continued commitment to increasing funding to Community Capital
- 100% of new sales tax revenue to Capital

Major Operating Funds are balanced

Fully meeting all pension obligations
Lindenhurst has always been a low revenue operation.

Lindenhurst residents pay less than most other communities (only Gurnee is lower).
- Village receives 2.5% of the total property tax bill
- Don’t have many utility taxes and other charges

Lindenhurst Spends Less
Lindenhurst Residents Pay Less
A $250,000 home pays an annual tax bill of approximately $12,227 (Millburn School District) and $10,899 (Lake Villa School District)

• $311 of that goes to the Village.
## Total Annual Property Taxes Paid by a Resident

<table>
<thead>
<tr>
<th>Annual Property Taxes Paid to the Village of Lindenhurst</th>
<th>$7,000</th>
<th>$8,000</th>
<th>$9,000</th>
<th>$10,000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Monthly Property Taxes Paid to the Village of Lindenhurst</td>
<td>$200</td>
<td>$228</td>
<td>$257</td>
<td>$285</td>
</tr>
<tr>
<td></td>
<td>$16.63</td>
<td>$19.00</td>
<td>$21.38</td>
<td>$23.75</td>
</tr>
</tbody>
</table>

### 2017/2018 Budget Analysis

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Administration and Finance</td>
<td>$388,449</td>
<td>$32,371</td>
<td>9%</td>
<td>$1.54</td>
<td>$1.76</td>
<td>$1.98</td>
<td>$2.20</td>
</tr>
<tr>
<td>Police Protection</td>
<td>$2,294,873</td>
<td>$191,239</td>
<td>55%</td>
<td>$9.09</td>
<td>$10.38</td>
<td>$11.68</td>
<td>$12.98</td>
</tr>
<tr>
<td>Public Works - Street Maintenance</td>
<td>$765,406</td>
<td>$63,784</td>
<td>18%</td>
<td>$3.03</td>
<td>$3.46</td>
<td>$3.90</td>
<td>$4.33</td>
</tr>
<tr>
<td>Building and Engineering</td>
<td>$122,414</td>
<td>$10,201</td>
<td>3%</td>
<td>$0.48</td>
<td>$0.55</td>
<td>$0.62</td>
<td>$0.69</td>
</tr>
<tr>
<td>Public Facility Maintenance</td>
<td>$36,800</td>
<td>$3,067</td>
<td>1%</td>
<td>$0.15</td>
<td>$0.17</td>
<td>$0.19</td>
<td>$0.21</td>
</tr>
<tr>
<td>Police Pension</td>
<td>$324,906</td>
<td>$27,076</td>
<td>8%</td>
<td>$1.29</td>
<td>$1.47</td>
<td>$1.65</td>
<td>$1.84</td>
</tr>
<tr>
<td>Illinois Municipal Retirement Fund</td>
<td>$96,842</td>
<td>$8,070</td>
<td>2%</td>
<td>$0.38</td>
<td>$0.44</td>
<td>$0.49</td>
<td>$0.55</td>
</tr>
<tr>
<td>Insurance</td>
<td>$98,838</td>
<td>$8,237</td>
<td>2%</td>
<td>$0.39</td>
<td>$0.45</td>
<td>$0.50</td>
<td>$0.56</td>
</tr>
<tr>
<td>Employee Social Security</td>
<td>$70,849</td>
<td>$5,904</td>
<td>2%</td>
<td>$0.28</td>
<td>$0.32</td>
<td>$0.36</td>
<td>$0.40</td>
</tr>
</tbody>
</table>

| Total Annual Property Taxes Paid by a Resident | $4,199,377 | $16.63 | $19.00 | $21.38 | $23.75 |
| Annual Property Taxes Paid to the Village of Lindenhurst | $7,000 | $8,000 | $9,000 | $10,000 |
| Monthly Property Taxes Paid to the Village of Lindenhurst | $200 | $228 | $257 | $285 |
|                                                        | $16.63 | $19.00 | $21.38 | $23.75 |
Property Tax Comparison

- Gurnee: $0
- Lindenhurst: $1,145,902
- Lake Villa: $2,235,972
- Round Lake Beach: $2,508,433
- Lincolnshire: $2,574,930
- Grayslake: $3,128,649
- Fox Lake: $3,305,989
- Lake Bluff: $4,079,489
- Round Lake: $5,254,845
- Antioch: $6,196,749
- Lake Zurich: $9,049,286
- Libertyville: $10,471,441
- Mundelein: $11,900,000
What Does a $250,000 Home Pay for Village Services

<table>
<thead>
<tr>
<th>Village</th>
<th>Tax Payment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Gurnee</td>
<td>$0</td>
</tr>
<tr>
<td>Lincolnshire</td>
<td>$200</td>
</tr>
<tr>
<td>Lindenhurst</td>
<td>$319</td>
</tr>
<tr>
<td>Grayslake</td>
<td>$569</td>
</tr>
<tr>
<td>Libertyville</td>
<td>$582</td>
</tr>
<tr>
<td>Lake Bluff</td>
<td>$646</td>
</tr>
<tr>
<td>Round Lake Beach</td>
<td>$693</td>
</tr>
<tr>
<td>Antioch</td>
<td>$933</td>
</tr>
<tr>
<td>Lake Villa</td>
<td>$950</td>
</tr>
<tr>
<td>Lake Zurich</td>
<td>$950</td>
</tr>
<tr>
<td>Fox Lake</td>
<td>$1,200</td>
</tr>
<tr>
<td>Round Lake</td>
<td>$1,217</td>
</tr>
<tr>
<td>Mundelein</td>
<td>$1,350</td>
</tr>
</tbody>
</table>
Property Tax Comparison

$250,000 Home

- Gurnee
- Lincolnshire
- Lindenhurst
- Grayslake
- Libertyville
- Lake Bluff
- Round Lake Beach
- Lake Villa
- Lake Zurich
- Antioch
- Round Lake
- Fox Lake
- Mundelein

- Park District
- Fire District
- Village
Comparison of Major Revenues

- Property Tax
- Income Tax
- Sales Tax
- Home Rule Sales Tax
- Hotel/Motel Tax
- Utility Taxes
- Red Light Cameras

<table>
<thead>
<tr>
<th>Location</th>
<th>Revenue</th>
</tr>
</thead>
<tbody>
<tr>
<td>Lindenhurst</td>
<td>$3,861,875</td>
</tr>
<tr>
<td>Lake Villa</td>
<td>$4,745,981</td>
</tr>
<tr>
<td>Round Lake</td>
<td>$7,895,337</td>
</tr>
<tr>
<td>Fox Lake</td>
<td>$8,120,893</td>
</tr>
<tr>
<td>Grayslake</td>
<td>$8,676,840</td>
</tr>
<tr>
<td>Lake Bluff</td>
<td>$9,449,536</td>
</tr>
<tr>
<td>Round Lake Beach</td>
<td>$11,851,238</td>
</tr>
<tr>
<td>Lincolnshire</td>
<td>$11,960,993</td>
</tr>
<tr>
<td>Antioch</td>
<td>$13,037,589</td>
</tr>
<tr>
<td>Libertyville</td>
<td>$21,742,335</td>
</tr>
<tr>
<td>Lake Zurich</td>
<td>$22,578,665</td>
</tr>
<tr>
<td>Mundelein</td>
<td>$24,945,000</td>
</tr>
<tr>
<td>Gurnee</td>
<td>$28,415,200</td>
</tr>
</tbody>
</table>
Average Community Spends More Than Twice As Much

Per Capita Spending Lowest In Area

- Lindenhurst: $949
- Grayslake: $1,197
- Round Lake Beach: $1,208
- Round Lake: $1,229
- Mundelein: $1,719
- Wauconda: $1,750
- Antioch: $1,789
- Lake Zurich: $1,880
- Gurnee: $2,019
- Lake Villa: $2,304
- Lake Bluff: $2,435
- Fox Lake: $3,028
- Libertyville: $3,145
Financial Forecast
2017 Financial Forecast Highlights

1. 2017 Forecast shows some decline in performance from previous year
2. Cost cutting has reduced our dependency on Income Tax
3. Assumes reductions in certain major revenues
4. Enterprise Funds continue to be self-sustaining
2017 vs. 2016

**General Fund Performance Comparison**

<table>
<thead>
<tr>
<th>Year</th>
<th>2016 Forecast</th>
<th>2017 Forecast</th>
<th>2018/19</th>
<th>2019/20</th>
<th>2020/21</th>
</tr>
</thead>
<tbody>
<tr>
<td>2016/17</td>
<td>591,115</td>
<td>448,128</td>
<td>333,821</td>
<td>289,304</td>
<td>172,634</td>
</tr>
<tr>
<td>2017/18</td>
<td>383,403</td>
<td>121,237</td>
<td>56,637</td>
<td>(32,828)</td>
<td>(124,237)</td>
</tr>
</tbody>
</table>
Reductions In Major Revenues

General Fund Revenues Down $225,000

- Simplified Municipal Tax ($100,000)
- Fines & Forfeitures ($55,000)
- Property Tax ($70,000)
## General Fund Summary

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Operating Costs</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Administration</td>
<td>396,714</td>
<td>404,265</td>
<td>414,614</td>
<td>425,290</td>
<td>436,307</td>
</tr>
<tr>
<td>Building &amp; Engineering</td>
<td>129,959</td>
<td>127,690</td>
<td>130,395</td>
<td>133,186</td>
<td>136,066</td>
</tr>
<tr>
<td>Buildings/Grounds</td>
<td>30,700</td>
<td>31,471</td>
<td>32,265</td>
<td>33,083</td>
<td>33,926</td>
</tr>
<tr>
<td>Police Department</td>
<td>2,205,308</td>
<td>2,342,617</td>
<td>2,434,823</td>
<td>2,513,612</td>
<td>2,606,036</td>
</tr>
<tr>
<td>Street Maintenance</td>
<td>742,269</td>
<td>760,947</td>
<td>793,536</td>
<td>819,613</td>
<td>846,486</td>
</tr>
<tr>
<td><strong>Total Operating Costs</strong></td>
<td>3,504,949</td>
<td>3,666,991</td>
<td>3,805,633</td>
<td>3,924,785</td>
<td>4,058,820</td>
</tr>
<tr>
<td><strong>Total Operating Revenue</strong></td>
<td>3,887,992</td>
<td>3,788,585</td>
<td>3,862,270</td>
<td>3,891,957</td>
<td>3,934,583</td>
</tr>
<tr>
<td><strong>Operating Costs vs. Revenues</strong></td>
<td>383,043</td>
<td>121,594</td>
<td>56,637</td>
<td>(32,828)</td>
<td>(124,237)</td>
</tr>
<tr>
<td><strong>Year End Fund Balance</strong></td>
<td>3,009,222</td>
<td>3,130,815</td>
<td>3,187,452</td>
<td>3,154,624</td>
<td>3,030,387</td>
</tr>
<tr>
<td><strong>Target Balance</strong></td>
<td>2,628,712</td>
<td>2,750,243</td>
<td>2,854,225</td>
<td>2,943,589</td>
<td>3,044,115</td>
</tr>
<tr>
<td>+ or - vs. Target</td>
<td>380,510</td>
<td>380,572</td>
<td>333,227</td>
<td>211,036</td>
<td>(13,728)</td>
</tr>
</tbody>
</table>

Beginning balance 5/1/2016 - $3,390,847
Business Approach Means Results

![Graph showing business approach results over time. The graph shows two lines: one in yellow and one in green. The yellow line starts at approximately $4,000,000 in 99/00 and rises to $6,393,000 by 16/17. The green line starts at approximately $2,000,000 in 99/00 and rises to $12,006,035 by 16/17.](image)
Lindenhurst Residents Would Pay More

- Gurnee: $1,230
- Lindenhurst: $2,521
- Wauconda: $1,352
- Lake Bluff: $1,561
- Deerfield: $1,572
- Lincolnshire: $1,749
- Round Lake Beach: $1,836
- Grayslake: $1,960
- Round Lake: $2,117
- Libertyville: $2,169
- Lake Zurich: $2,362
- Mundelein: $2,440
- Lake Villa: $2,494
- Antioch: $2,580
- $2,657
<table>
<thead>
<tr>
<th>Financial Health Indicators</th>
<th>2016</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Major Operating Funds are Balanced</td>
<td>A</td>
<td>B</td>
</tr>
<tr>
<td>2. Target Fund Balances are Met</td>
<td>A</td>
<td>B</td>
</tr>
<tr>
<td>3. Effectiveness of Enterprise Fund Multi-Year Rate Plans</td>
<td>A</td>
<td>A</td>
</tr>
<tr>
<td>4. Meeting Fixed Asset Requirements</td>
<td>A</td>
<td>A</td>
</tr>
<tr>
<td>5. Dependency on Economically Sensitive Revenues</td>
<td>A</td>
<td>A</td>
</tr>
<tr>
<td>6. Existing Debt Load</td>
<td>B</td>
<td>D</td>
</tr>
<tr>
<td>7. Future Debt Load</td>
<td>D</td>
<td>D</td>
</tr>
</tbody>
</table>
## Dependency on Income Tax

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>2016 Forecast % Operating Dependancy</td>
<td>60%</td>
<td>64%</td>
<td>69%</td>
<td>72%</td>
<td>81%</td>
</tr>
<tr>
<td>2017 Forecast % Operating Dependency</td>
<td>63%</td>
<td>61%</td>
<td>66%</td>
<td>73%</td>
<td>80%</td>
</tr>
</tbody>
</table>
FY 2016/2017 Performance
## 2016/2017 Performance

- **Total Operating Spending Less Than FY 05/06**

<table>
<thead>
<tr>
<th></th>
<th>FY 14/15 Actual</th>
<th>FY 15/16 Actual</th>
<th>FY 16/17 EYE</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>FY 05/06 Actual</strong></td>
<td>$6,712,744</td>
<td>$6,393,000</td>
<td>($319,744)</td>
</tr>
<tr>
<td><strong>FY 14/15 Actual</strong></td>
<td>$6,217,623</td>
<td>$6,199,498</td>
<td>$6,393,000</td>
</tr>
<tr>
<td><strong>FY 15/16 Actual</strong></td>
<td>$6,199,498</td>
<td>$6,199,498</td>
<td>$6,393,000</td>
</tr>
</tbody>
</table>
Strong Financial Position

- 2007 Experiencing Operating Deficits
- Today - No Longer Spending More Than We Have

<table>
<thead>
<tr>
<th>Fund</th>
<th>FY 08/09</th>
<th>FY 16/17 EYE</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Fund</td>
<td>($389,578)</td>
<td>$382,762</td>
</tr>
<tr>
<td>Water &amp; Sewer</td>
<td>($918,432)</td>
<td>$676,397</td>
</tr>
<tr>
<td>Total</td>
<td>($1,308,010)</td>
<td>$1,059,159</td>
</tr>
<tr>
<td>Description</td>
<td>Amount</td>
<td></td>
</tr>
<tr>
<td>-----------------------------------------------------------------------------</td>
<td>------------</td>
<td></td>
</tr>
<tr>
<td>Balance 5-1-16 (Beginning)</td>
<td>$3,390,847</td>
<td></td>
</tr>
<tr>
<td>Transfer to Community Capital</td>
<td>($764,668)</td>
<td></td>
</tr>
<tr>
<td>FY 16/17 Projected Net Income</td>
<td>$382,762</td>
<td></td>
</tr>
<tr>
<td>Balance 4-30-16 (Ending)</td>
<td>$3,008,941</td>
<td></td>
</tr>
<tr>
<td>Target Balance (75% of 17/18 Exp)</td>
<td>$2,705,956</td>
<td></td>
</tr>
<tr>
<td>Possible FY 17/18 Transfer to Capital</td>
<td>$302,985</td>
<td></td>
</tr>
</tbody>
</table>
Budget Overview
2017/2018 Budget

- Major Budget Highlights
  - Total Operating Revenues = $10,405,765
  - Total Operating Expenditures = $9,997,572
  - Total Capital Project Revenues = $2,873,791
  - Total Capital Project Expenditures = $3,387,799
FY 17-18 Expenses By Type

- Personnel: 27%
- Pension/FICA: 5%
- Contractual: 23%
- Other Costs: 15%
- Debt Service: 9%
- Capital Outlay: 21%
Operating Spending By Area

- Administration: 4%
- Eng. & Building: 1%
- Building & Grounds: 0%
- Police: 24%
- Streets: 8%
- Waterworks Admin: 28%
- Water: 14%
- Sewer: 8%
- Garbage: 13%
General Fund Operating Spending By Area

- Police: 64%
- Streets: 21%
- Administration: 11%
- Eng. & Building: 3%
- Building & Grounds: 1%
2017/2018 Budget

- General Fund projected surplus of $106,142
- Water & Sewer Fund projected surplus of $45,951

- Total Operating Spending is up $1,915,698
  - CLCJAWA Water Purchase Costs $782,105
  - Lake Michigan Water Debt Costs $1,020,327

- Excluding Lake Michigan Water costs, spending is up 1.48% ($113,266)
  - Administration ($3,825)
  - Engineering and Building ($7,170)
  - Building and Grounds $6,100
  - Streets $35,691
  - Police $75,574
  - Waterworks Administration $7,003
  - Sewer ($11,509)
  - Water $12,040
  - Garbage ($638)
FY 2017/2018 Spending Changes By Operating Area
Excluding New Lake Michigan Water Costs

<table>
<thead>
<tr>
<th>Operating Area</th>
<th>Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Administration</td>
<td>$(3,825)</td>
</tr>
<tr>
<td>Eng. &amp; Building</td>
<td>$(7,170)</td>
</tr>
<tr>
<td>Building &amp; Grounds</td>
<td>$6,100</td>
</tr>
<tr>
<td>Police</td>
<td>$75,574</td>
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<tr>
<td>Waterworks Admin</td>
<td>$7,003</td>
</tr>
<tr>
<td>Sewer</td>
<td>$(11,509)</td>
</tr>
<tr>
<td>Water</td>
<td>$12,040</td>
</tr>
<tr>
<td>Garbage</td>
<td>$(638)</td>
</tr>
</tbody>
</table>

The graph illustrates spending changes for various operating areas, excluding new Lake Michigan water costs. The Police department shows a significant increase of $75,574, while the Garbage department shows a decrease of $(638).
Major Budget Decisions
Major Budget Decisions

1. Review and Discuss Draft Budget
   a. Key Budget Points
   b. Review 17/18 Budget Cuts
   c. Review 17/18 Budget Increases/Additions
2. Operating Area Budget Overview
   a) Administration
   b) Building & Engineering
   c) Building & Grounds
   d) Public Works
   e) Police
3. New Equipment Requests – Operating Funds
4. New Equipment Requests – Non-Operating Funds
5. Vehicle Replacements – Fixed Asset Funds
6. Community Capital Projects
7. Water & Sewer Capital Projects
8. Commission Budget Requests
9. Executive Session (Personnel)
10. Motion: Budget Recommendation
Major Budget Decisions

Review and Discuss Draft Budget

Budget Cuts/Major Increases

- Key Budget Points
- 17/18 Budget Cuts
- 17/18 Major Increases
Major Budget Decisions

Operating Area Budget Overview
New Equipment Requests – Operating

- Administration & Water/Sewer Administration
  - Miscellaneous PC Replacement/Software $500
  - Miscellaneous Equipment/Unanticipated $2,000
  - Postal Meter Rental (Post Office) $500

- Police
  - Heartstart Defibrillator $2,000
  - Go Bags (8 squads x $250) $2,000
  - Trauma Equipment $1,100
New Equipment Requests – Operating

- Streets
  - Tire Replacements - Trailers $220
  - De-Icing Storage Tank $3,500
  - Case Skid Steer Tire Replacement $1,000
New Equipment Requests – Operating

- **Sewer**
  - DR 900 Hach Kit $1,375
  - Tire Replacements - trailers $290

- **Water**
  - Orion Star pH Meter $1,100
  - DR 900 Hach Kit $550
  - Dewatering Pump $1,350
  - Tire Replacements - trailers $220
  - Utility Line Locator $4,000
New Equipment Requests – Non-Operating

- **DUI Fund**
  - Uniform Quartermaster Program $6,000

- **Prison Review Fund**
  - Vehicle Purchase & Equipment $10,000
  - Miscellaneous Contingency $5,000

- **Forfeited Funds**
  - MEG Participation $9,000
Major Budget Decisions

- **Vehicle Replacements – Fixed Asset Funds**

  **Squad Car Replacement Fund**
  - Two squad cars $57,120
    - Request from Police to convert all remaining sedans to SUVs in 20 year replacement schedule.

  **Public Works Truck Replacement Fund**
  - 2.5-Ton Dump with Plow $148,000
  - Pick-up Truck with Plow $40,500
  - Truck 10 (FY 15/16 carryover) $30,000
FY 2017/2018
Major Community Improvements
Community Capital Fund

Projects For Consideration

- Police Records Management Year 3 of 5 $21,348
- Resurfacing Program Design Eng $25,000
- Pavement Patching – Village Wide $75,000
- Tree Planting EAB Program Year 4 of 15 $45,000
- Replacement of Village Entry Signs $85,000
- Village Hall/Police LED Information Sign $50,000
- IDOT Route 132 Village Contribution $409,075
- Acquisition of Hazelwood Lot $52,000
- Lake Shore Drive Design Engineering Phase I $225,000
- Grand Ave Sidewalk Construction & Eng. $313,000
- Police Station Booking Area Improvements $150,000
- Police Station HVAC Replacement $40,000
- Crossmatch Live Scan Fingerprinting System Replace $10,300
- Capital Costs – Dispatch Transition $28,640
- Lindenhurst Drive Phase II Stormwater Improvements $100,000
- Computer Replacements $10,000
## EAB Program Update

### 2017 EAB Management Program Projections

<table>
<thead>
<tr>
<th>Year</th>
<th>Ash Trees</th>
<th>Remove &amp; Replace</th>
<th>In-House</th>
<th>Remaining Removals</th>
<th>Percent Removed</th>
<th>Remaining Replacements</th>
<th>Percent Replaced</th>
</tr>
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<tbody>
<tr>
<td>2014</td>
<td>1489</td>
<td>161</td>
<td>0</td>
<td>1328</td>
<td>11%</td>
<td>1328</td>
<td>11%</td>
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<tr>
<td>2015</td>
<td>1328</td>
<td>122</td>
<td>285</td>
<td>921</td>
<td>38%</td>
<td>1206</td>
<td>19%</td>
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<tr>
<td>2016</td>
<td>921</td>
<td>207</td>
<td>389</td>
<td>325</td>
<td>78%</td>
<td>999</td>
<td>33%</td>
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<tr>
<td>2017</td>
<td>325</td>
<td>100</td>
<td>200</td>
<td>25</td>
<td>98%</td>
<td>899</td>
<td>40%</td>
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<tr>
<td>2018</td>
<td>121</td>
<td>100</td>
<td>21</td>
<td>0</td>
<td>100%</td>
<td>799</td>
<td>46%</td>
</tr>
<tr>
<td>2019</td>
<td>0</td>
<td>200</td>
<td>0</td>
<td>0</td>
<td>100%</td>
<td>599</td>
<td>60%</td>
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<tr>
<td>2020</td>
<td>0</td>
<td>200</td>
<td>0</td>
<td>0</td>
<td>100%</td>
<td>399</td>
<td>73%</td>
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<tr>
<td>2021</td>
<td>0</td>
<td>200</td>
<td>0</td>
<td>0</td>
<td>100%</td>
<td>199</td>
<td>87%</td>
</tr>
<tr>
<td>2022</td>
<td>0</td>
<td>200</td>
<td>0</td>
<td>0</td>
<td>100%</td>
<td>0</td>
<td>100%</td>
</tr>
<tr>
<td>2023</td>
<td>0</td>
<td>200</td>
<td>0</td>
<td>0</td>
<td>100%</td>
<td>0</td>
<td>100%</td>
</tr>
</tbody>
</table>
Lake Shore Drive Improvement

Estimated Cost - $2.8 million

Eligible for STP Funding
80% Federal
20% Village

Village required to fund Phase I engineering design

Phase II & III Engineering are eligible for federal funding

Est. Village Costs
Phase I - $150,000
Construction - $560,000
Major Budget Decisions

Community Captial Fund

- Police Station Booking Area Remodeling
Major Budget Decisions

Water & Sewer Capital Fund

Projects Recommended

- Grand Avenue Pump Station Remaining: $496,000
- Automatic Flow-Paced T-Valves WWTF: $47,000
- Lake Water Receiving Facility Remaining: $683,418
- Southeast Utilities Debt: $320,000
LM Water Internal System Improvements

Financial Update

<table>
<thead>
<tr>
<th>Project</th>
<th>Contract Amount</th>
<th>Actual Costs</th>
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<tbody>
<tr>
<td>Water Main Phase I</td>
<td>$6,329,701</td>
<td>$6,269,670</td>
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<tr>
<td>Water Main Phase II</td>
<td>$6,496,000</td>
<td>$6,329,758</td>
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<tr>
<td>Receiving Facility &amp; Reservoir</td>
<td>$3,522,000</td>
<td>$2,863,682 (YTD)</td>
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</table>
Major Budget Decisions

Lake Michigan Water Project Update

- Overall Project Schedule
- Bid Package #1
- Bid Package #2
- Bid Package #3
- Bid Package #4
Lake Michigan Water Update

- **Bid Package 1A**
  - Gurnee delivery structure to Grandwood Park Delivery Structure.
  - Contract awarded to Joel Kennedy Construction.
  - Construction underway with an estimated completion date of August, 2017.
  - Will provide Lake Michigan water to unincorporated County area known as Grandwood Park.
  - Contract includes the all four delivery structures.
Lake Michigan Water Update

- Bid Package 2
  - Grandwood Park Delivery Structure to Lindenhurst Delivery structure.
  - Contract awarded to Campanella & Sons.
  - Will provide Lake Michigan water to Lindenhurst.
Bid Package 2

- Grandwood Park Delivery Structure to Lindenhurst Delivery structure.
- Contract awarded to Campanella & Sons.
- Will provide Lake Michigan water to Lindenhurst.
Lake Michigan Water Update

Bid Package 3

- Round Lake Beach Delivery Structure to Monaville/Cedar Lake Road.
- Contract anticipated to be bid in April.
- Anticipated timeline for completion is Fall of 2018.
- Will provide Lake Michigan water to Lake Villa, with Bid Package 4.
- Project needs to obtain 6 easements.
- Design engineering is substantially complete.
Lake Michigan Water Update

Summary of Costs

- $46 Million Special Service Area (SSA)

<table>
<thead>
<tr>
<th>Contract</th>
<th>Estimate</th>
<th>Award</th>
<th>% Estimate</th>
<th>Engineering</th>
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<tbody>
<tr>
<td>Pre-Construction</td>
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<td>$5.5M</td>
<td>100%</td>
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<tr>
<td>Bid Package 1A</td>
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<td>$8.5M</td>
<td>85%</td>
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<td>$4.1M</td>
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<td>Bid Package 3</td>
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<td>$11M*</td>
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<td>$1.1M</td>
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<tr>
<td>Bid Package 4</td>
<td>$11M</td>
<td>$11M*</td>
<td>100%</td>
<td>$1.1M</td>
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<tr>
<td><strong>Total</strong></td>
<td><strong>$45.2M</strong></td>
<td><strong>$40.1M</strong></td>
<td><strong>$3.5M</strong></td>
<td></td>
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</tbody>
</table>

*Based on engineer’s estimate

Pre-Construction costs include Route Study ($148,700), Design Engineering ($3.6 million), Easement Acquisition Allocation ($1 million), Easement Services ($724,400) and Permits ($60,000)
Major Budget Decisions

- Commission Budget Requests
  - Lakes Commission
  - Veterans Commission
  - Environmental Commission
Major Budget Decisions

Executive Session:
Recommended Changes to Pay Plan
Major Budget Decisions

Motion: Budget Recommendation